

## Test-King ASF 59q

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### Agile Scrum Foundation

These are the most accurate study questions. Just focus on these and sit in your exam

**Exam A****QUESTION 1**

Sprint planning should result in a commitment on what will be delivered at the end of the Sprint.  
Who makes this commitment?

- A. The Product Owner
- B. The Scrum Master
- C. The team

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 2**

A team is estimating story points. They estimate that the story falls between a large (13) and a medium (5) and they assign a story point of 8.

What is this technique called?

- A. Affinity estimation
- B. Fibonacci estimation
- C. Triangulation

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 3**

Which Scrum ritual is meant to look back and improve upon the finished Sprint?

- A. Daily Scrum.
- B. Sprint Retrospective.
- C. Sprint Review.

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 4**

What is meant by the velocity of the team?

- A. The rate a team puts in a normal work day.
- B. The rate at which features are released to the customer.
- C. The rate at which the team completes the work.
- D. The rate at which the team renews itself.

**Correct Answer:** C

**Section:** (none)

**Explanation****Explanation/Reference:**

Explanation:

**QUESTION 5**

What is a Sprint?

- A. A brainstorming session in Extreme programming to generate design ideas.
- B. A race between two developers to see who can complete a feature fastest.
- C. One iteration in the Scrum methodology.
- D. The last iteration in the Scrum project, when the team works long hours to finish the project.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 6**

What is the primary responsibility of a Scrum Master in order to keep a Scrum team working at its peak level of productivity?



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- A. Keeping high priority features at the top of the Product Backlog.
- B. Not allowing changes to the Product Backlog once the Sprint begins.
- C. Supporting the team's decisions and resolving the team's issues.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 7**

A customer requests a report that summarizes functionality added and defects found and fixed, right at the end of a Sprint.

Who may best prepare this report?

- A. The Product Owner
- B. The Scrum Master
- C. The team
- D. This type of report should not be prepared.

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 8**

Who should update the work estimates during the Sprint?

- A. Only the team members
- B. The Project Manager
- C. The Product Owner

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 9**

Which means of communication is the most preferable to clarify the interpretation of a requirement?

- A. E-mail
- B. Face-to-face
- C. Instant messaging
- D. Telephone

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 10**

In a Scrum project, when would a requirement get added to the Product backlog?

- A. When it is developed, but cannot yet be released.
- B. When the team works on it for a particular release.
- C. When the customer requests a new requirement.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 11**

Under what circumstances would a team use Affinity Estimation Technique instead of Planning Poker?

- A. If more details are needed during Sprint Planning
- B. If there is a large number of stories to estimate
- C. If there is a small number of stories to estimate

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 12**

What is the objective of the Scrum-of-Scrums meeting?

- A. To inform management about the progress of the project.
- B. Bring together all team members of all teams.
- C. Coordinate the work of multiple Scrum teams.
- D. Kick-off an international Scrum project.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 13**

During a Sprint, the team completes four stories with story points 3, 5, 8 and 2 respectively. They further complete half a story with a story point of 13.

What is the velocity of the team?

- A. 18
- B. 24.5
- C. 31

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 14**

Which statement describes Release Planning?

- A. After looking at all the stories in the backlog, the team estimates their effort in detail.
- B. The team meets with the customer to negotiate the scope, cost and time of the release.
- C. The team and the Product Owner agree on an initial plan for the delivery of features.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 15**

Agile planning happens at multiple levels including a daily plan, an sprint plan and a strategic plan.

What term best describes the multi-level planning?

- A. Planning Onion
- B. Planning PokerC. Sprint Planning

**Correct Answer:** A

**Section: (none)**

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 16**

How does Agile bring predictability to the Planning process?

- A. By allowing the customers to review the progress often.
- B. By assigning most of the responsibility to the Product Owner.
- C. By making the team self-organized and self-planning.
- D. By providing early visibility into the team's progress.

**Correct Answer: D**

**Section: (none)**

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 17**

During the release planning meeting, it is difficult to agree on priorities.

Sales want to implement some new features to catch up with the competitors.

Marketing want to work on a mobile interface that can prove to be a competitive differentiator. Customer support want better logging and auditing capabilities to improve maintainability.

What should be done to set the priorities?

- A. Approach Senior Management and ask for priorities.
- B. Survey the existing customers and prioritize according to their views.
- C. The Product Owner will set the priorities.

**Correct Answer: C**

**Section: (none)**

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 18**

How should 'done' be defined when multiple teams are working on a single product?

- A. All teams must have the same definition of 'done'.
- B. Each team must define and use their own definition of 'done'.
- C. The Scrum Master defines when the item is 'done'.

**Correct Answer: A**

**Section: (none)**

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 19**

Near the end of a Sprint, the team realizes that they will not be able to complete the stories they had committed to.

What is the best course of action for the team?

- A. Add resources and team members to meet the goals of the current Sprint.
- B. Ask the Product Owner to decide which stories can be delayed until the next Sprint.
- C. Decide on a new definition of 'done' for the Sprint Backlog Items.

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### **QUESTION 20**

What is an "escaped defect"?

- A. A defect that was found by the customer.
- B. A defect that was planned to be fixed, but not fixed in a Sprint.
- C. A defect the Continuous Integration System failed to catch.

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### **QUESTION 21**

According to Agile principles, what should be the pace of development?

- A. Fast
- B. Increasing
- C. Sustainable

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### **QUESTION 22**

The Product Owner is going on a three-week vacation. The team should be closing the current Sprint and starting a new Sprint at the end of the first week of the Product Owner's vacation.

What is the best way to continue the Scrum rituals in this situation?

- A. Each Scrum team should ideally have two Product Owners to provide cover.
- B. The Product Owner should be requested to delay his vacation by a week.
- C. The Scrum Master should take over and cover for the Product Owner.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 23**

A Project Manager wants to track not just the rate of progress against tasks, but also the overall morale and happiness of the Scrum team.



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What device will help track morale and happiness?

- A. A Gross Happiness index
- B. A Niko-niko calendar
- C. An employee satisfaction survey

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 24**

When is a Sprint complete?

- A. When all of the Product Backlog items are completed.
- B. When all the tasks in the Sprint Backlog are completed.
- C. When the Sprint defined time box ends.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 25**

What message can you give to a customer about a key benefit of using Scrum?

- A. Scrum will give customers more control over day-to-day activities.
- B. Scrum will help the team accept changes into the project at no additional cost.
- C. The team will show a demonstration of working software every few weeks.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 26**

A Manager requests to attend the daily stand-up meeting so that he can be more responsive to the team by being aware of the team's progress and issues.

As the Scrum Master, what should you do?

- A. Allow the Product Owner to participate in 'listen only' mode.
- B. Allow the Product Owner to participate like any other team member.
- C. Turn down the request as the daily stand-up is only for the team.

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### **QUESTION 27**

What is the usual length of the time box for the complete Sprint Planning meeting?

- A. Four hours for a 30 day Sprint, one to two hours for a shorter Sprint.
- B. However long it takes to complete the Sprint Backlog.
- C. Never more than two hours, regardless of Sprint length.

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### **QUESTION 28**

What is time-boxing?

- A. A period of intense activity within a particular release.
- B. Setting an upper time limit and planning the activities within that limit.
- C. Tight planning focused on reducing the time required for any activity.

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### **QUESTION 29**

What is a characteristic of a well-designed Agile work space?

- A. It has a silent zone to facilitate concentration.
- B. There is enough space for information radiators.
- C. Work stations are personalized for team members.

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### **QUESTION 30**

A large product team features six different teams having ten members each, working on a project that involves four high level features.

How many Product Backlogs should the team have?

- A. 1

- B. 4
- C. 6

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### **QUESTION 31**

What is an information radiator?

- A. A physical display for the team that gives information about the current status.
- B. A tool that automatically sends relevant information to the Product Owner.
- C. A status report or dashboard that is maintained by the Scrum Master.

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### **QUESTION 32**

A Scrum team failed to meet the Sprint objectives. One of the key members of the team fell ill and was away for two days right at the beginning of the four week Sprint.

What is the most likely reason that the team did not meet the Sprint objectives?

- A. The Product Owner is unable to prioritize.
- B. The team is lacking skills.
- C. The team did not plan the Sprint effectively.
- D. The team is over-worked.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### **QUESTION 33**

A user story was estimated at five ideal hours. On a normal eight hour working day, the team gets about four hours of actual work time.

What would be the elapsed time required to complete the Story?

- A. One day and two hours
- B. Two days
- C. Five hours

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 34**

Who knows most about the progress towards a business objective or a release?

- A. The Product Owner
- B. The Scrum Master
- C. The team

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 35**

What is the best way to split up teams on a large project which is implemented using Scrum?

- A. Group by domain expertise.
- B. Group by features being developed,
- C. Group by specialty of the team members.

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 36**

Collaboration is the most important parameter for the success of an Agile team.

What term best describes this type of interaction?

- A. Distributed team working.
- B. Information radiator sharing.
- C. Osmotic communication.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 37**

A story was estimated at eight ideal hours. A working day is eight hours. Developers can get about six hours of work done on a daily basis.

What is the elapsed time required to complete the story?

- A. 1.25 days
- B. 1.33 days
- C. 2 days
- D. This cannot be determined without knowing the velocity.

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 38**

A team has eleven members spread over two locations across two time zones. One of the locations has six team members and the other team has five.

Where should a Scrum Master be located?

- A. Alternate the Scrum Master between both locations.
- B. Appoint a local Scrum Master for both teams.
- C. The Scrum Master is located in one of the teams.

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 39**

For a Sprint, progress is monitored in a burn-up chart with bars.

What makes the bar become longer?

- A. The progression of time.
- B. Work is added to the Sprint Backlog.
- C. Work is deleted from the Sprint Backlog.

**Correct Answer:** C

**Section:** (none)

**Explanation**



**Explanation/Reference:**

Explanation:

**QUESTION 40**

A 200 member project team is working on a large and complex system with multiple sub- systems. They would like to start using the Agile Scrum methodology.

As a Scrum Master, what would your best advice be?

- A. Scrum is not suited for such a large project. The team should clearly use the Waterfall method or the Crystal Clear method.
- B. Ask all potential members of the project team to have a meeting first and decide if they agree to use Scrum.
- C. Agree a logical sub-division of the system so that smaller Scrum teams can work on sub- systems and can add tangible value.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 41**

A team estimates a Story using the Planning Poker technique. The team decides to allocate five Story points to the Story, because the Developers estimated two points and the Testers estimated three points.

Which statement is true regarding this scenario?

- A. Points are assigned by the Scrum Master, not by the team.
- B. Points are assigned for the overall Story, not for parts of the Story.
- C. Points are never estimated, but always determined beforehand.
- D. The team forgets to ask the Product Owner about the estimate.

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### QUESTION 42

Why does the Daily Scrum need to be held at the same location and time?

- A. The booking of a room needs to be done in advance for the duration of the Sprint.
- B. The constant time and place is best for continuity of the Scrum framework.
- C. The Project Manager needs to get the status updates at a given time every day.

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### QUESTION 43

What is a Scrum-of-Scrums?

- A. A meeting for management to get insight into the working of teams.
- B. A meeting for Scrum Masters of international Scrum teams.
- C. A meeting to coordinate the work of multiple Scrum teams.
- D. A meeting to show the customer an update of the product.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### QUESTION 44

Why is planning poker an effective estimation technique?

- A. It generates a lot of useful discussion and gets team buy-in.
- B. It results in lower estimates as team members will estimate individually.
- C. It triggers a more detailed and task oriented break-up of the story.

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### QUESTION 45

A team decided to install a large traffic light in the team hall to indicate whether the latest build was healthy (green), failing a few tests (orange) or failing high priority tests (red).

What term can be used to describe the traffic light?

- A. Information radiator
- B. Osmotic communication
- C. Triangulation

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### QUESTION 46

Which is a statement of value as described in the Agile manifesto?

- A. We value customer collaboration over responding to changes.
- B. We value project management over individuals and interactions.
- C. We value processes and tools over comprehensive documentation.
- D. We value responding to change to satisfy the customer.

**Correct Answer:** D

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### QUESTION 47

During a Sprint Planning session, the team argues about the work estimates for a particular story.

What value (in days) should be used for planning?

- A. 2
- B. 5
- C. 7
- D. 8

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

#### QUESTION 48

From which sport is the term "Scrum" and much of the terminology derived?

- A. Kick boxing
- B. Polo
- C. Rugby
- D. Soccer

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 49**

What should the Scrum Master advise the team to give their main focus, while working in a global distributed team?

- A. Favor conference calls and video chats in order to save on travel budget.
- B. Place greater emphasis on team-building activities and cultural sensitivities.
- C. Provide at least four hours of overlap time by changing working hours.

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 50**

A team selects a Product Backlog Item (PBI) for the Sprint Backlog.

What must a team do to finish the Product Backlog Item it selects?

- A. As much as can be done in the Sprint before the deadline.
- B. As much as is required to satisfy the definition of 'done'.
- C. Analyze, design, program, test and document the PBI.

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 51**

An engineering organization is transforming their project management method to use Agile Scrum.

What is the best approach to the transformation?

- A. Get a senior executive to champion the transformation.
- B. Get the team managers to monitor their team's progress on a daily basis.
- C. Make a swift transition and start using Scrum for all projects.

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 52**

Which of the following statements best expresses the role that the daily stand-up meeting plays in the monitoring of a Scrum project?

- A. The stand-up meeting helps the Scrum Master to update the burn-down chart.
- B. The stand-up meeting gives the team insight into their progress and their issues.
- C. The stand-up meeting lets the Product Owner review the progress of the team.

**Correct Answer:** B

**Section: (none)**  
**Explanation**

**Explanation/Reference:**  
Explanation:

**QUESTION 53**

What is the relationship between the Product Backlog, the Release Backlog and the Sprint Backlog?

- A. The Product Backlog is a subset of the Sprint Backlog, which is a subset of the Release Backlog.
- B. The Release Backlog is a subset of the Product Backlog, which is a subset of the Sprint Backlog
- C. The Sprint Backlog is a subset of the Product Backlog, which is a subset of the Release Backlog.

**Correct Answer: C**  
**Section: (none)**  
**Explanation**

**Explanation/Reference:**  
Explanation:

**QUESTION 54**

What is the expected outcome of the first Sprint on a project?

- A. A few working, tested features from the Product Backlog
- B. Architecture and high-level design of the Product
- C. Assignment of the team, Product Owner and Scrum Master
- D. A well-defined release plan for the Product

**Correct Answer: A**  
**Section: (none)**  
**Explanation**



**Explanation/Reference:**  
Explanation:

**QUESTION 55**

Who is the owner of a Sprint Backlog Item during the Sprint Planning meeting?

- A. The entire team owns all Sprint Backlog Items.
- B. The Product Owner owns all Sprint Backlog Items.
- C. The team member working on the item owns that item.

**Correct Answer: A**  
**Section: (none)**  
**Explanation**

**Explanation/Reference:**  
Explanation:

**QUESTION 56**

Who is responsible for implementing the actions agreed upon by the team during a Retrospective?

- A. The Product Owner
- B. The Scrum Master
- C. The team

**Correct Answer: C**  
**Section: (none)**  
**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 57**

A team is trying to convince a customer about the value of adopting Scrum. The customer likes some of the features of the methodology like the bi-weekly demonstration, but the customer remains largely unconvinced of the value of Scrum and refuses to change the way of working, What should the team do?

- A. Let the Scrum Master 'translate' to Waterfall practices.
- B. Use Scrum and convince the customer during the process.
- C. Do not follow Scrum until the customer is convinced of the value.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 58**

The team determines that it has over-committed itself for a Sprint.

Who should be present when reviewing and adjusting the Sprint work?

- A. The team, the Scrum Master and the Product Owner. The Stakeholders should be consulted.
- B. The team and the Scrum Master. The Product Owner should be consulted.
- C. The team only. The Product Owner should be consulted.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:

**QUESTION 59**

Why are estimates expressed in terms of story points difficult to explain outside of the team?

- A. It requires a comparison to a benchmark, which typically varies from team to team.
- B. It requires a deeper understanding of the technical approach to implement each story.
- C. It requires breaking the stories down into Sprint Backlog Items, which only the team can do.

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation:



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