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QUESTION 1
When considering risks, which describes an opportunity in a project?

A. An uncertain event that could have a negative impact on objectives
B. An uncertain event that could have a favourable impact on objectives
C. An event that has occurred resulting in a negative impact on objectives
D. An event that has occurred resulting in a favourable impact on objectives

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 2
Which of the following statements about lines of authority and reporting are true?
1.The Project Manager has day-to-day control for a management stage within the limits laid,
2.If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager down by the Project Board.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 3
Which may be funded from a risk budget?

A. Corrections due to off-specifications
B. Impact analysis of requests for change

C. Implementation of a fallback plan

D. Preparation of the Risk Management Strategy

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 4
What is the first task of product-based planning?

A. Produce the Initiation Stage Plan

B. Write the Project Product Description

C. Identify dependencies

D. Create the product breakdown structure

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 5
How many tasks does the product-based planning technique describe?

A. One

B. Two

C. Three

D. Four

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 6
Which is an objective of the quality review technique?

A. To identify a product s quality criteria
B. To provide assurance that the project is being conducted properly
C. To assess that a product conforms to set criteria
D. To ensure that staff are properly trained in the quality methods

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 7
Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

A. Risk category
B. Risk description
C. Risk response
D. Risk status

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 8
If an informal issue is defined as a problem or concern, where should it first be recorded?

A. Issue Register
B. Risk Register
C. Daily Log
D. Exception Report

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 9
Which of the following statements about the Project Initiation Documentation are true?
1.The Project Initiation Documentation is used to ensure that a sound basis exists.
2.The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project before the Project Board authorizes a project,

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 10
Which is the purpose of the Change theme?

A. Prevent change to baselined products
B. Identify, assess and control any potential and approved changes to baselined products
C. Establish mechanisms to monitor and compare actual achievements against those planned
D. Assess and control uncertainty

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 11
Why is a Project Brief produced?

A. To act as a trigger for the Starting up a Project process
B. To record the strategies and management controls to be used by a project
C. To provide a full and firm foundation for the initiation of a project
D. To be used by the Project Board as a basis for reviewing the progress of a project

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 12
Identify the missing words in the following sentence. An objective of the Closing a Project process is to ensure that provision has been made to address [?] through follow-on action recommendations.

A. the measurement of benefits NOT yet realized
B. the handover of products
C. open issues and risks
D. the release of resources

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 13
In what process is the authorization to deliver the project's products given?

A. Starting up a Project
B. Initiating a Project
C. Managing a Stage Boundary
D. Directing a Project

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 14
Which of the following is NOT part of quality planning?

A. Define quality responsibilities
B. Gain acceptance of the project product
C. Agree acceptance criteria
D. Set quality tolerances

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 15
Which should be provided by a project mandate?

A. Terms of reference
B. Detailed Business Case
C. Stage tolerances
D. Initiation Stage Plan

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 16

Which is an objective of the Starting up a Project process?

A. Identify who will be responsible for creating the Project Plan
B. Agree how the project will be monitored and controlled after initiation
C. Authorize the Project Manager to proceed with the initiation stage
D. Agree how issues and changes will be identified, assessed and controlled

Correct Answer: A
Section: (none)
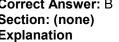**Explanation**

Explanation/Reference:

QUESTION 17
Identify the missing word(s) in the following sentence, PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project,

A. Management strategies
B. Plan
C. Stakeholder interests
D. Time-driven controls

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 18
If a project's benefit tolerance is forecast to be exceeded, to whom should this be escalated to for a decision?

A. Senior User
B. Executive
C. Corporate/programme management
D. Senior Supplier

Correct Answer: C

QUESTION 19
Which is a purpose of the Risk theme?

A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
B. Establish a cost-effective procedure to identify, assess and control uncertainty
C. Establish mechanisms to control any unacceptable deviations from plan
D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 20
Which is part of the PRINCE2 definition of a project?

A. An undertaking that consists of at least two management stages
B. A description of what must be delivered in order to gain acceptance
C. The total of a plan's products
D. A temporary organization that is created for the purpose of delivering business products

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 21
Which is a type of issue?

A. A lesson
B. A request for change
C. An Exception Report
D. A risk with an estimated high impact

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 22
Identify the missing words in the following sentence, The six aspects of project performance to be managed are [?] costs, timescales and scope,

A. benefits, progress, risk,
B. benefits, quality, risk,
C. change, quality, progress,
D. benefits, customers, quality,

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 23
Which task is performed by the Change Authority?

A. Set a change budget
B. Approve or reject a request for change within approved limits
C. Refer changes that exceed budgetary limits to the Project Manager for approval
D. Update the configuration management system when a change is approved

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 24
Identify the missing word in the following sentence, A project's output is produced during a project but the [?] for the project are often only realized after the project has closed.

A. costs
B. risks
C. benefits
D. issues

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 25
Which process provides the Project Board with the information it requires in order to commit resources to the project?

A. Managing Product Delivery
B. Initiating a Project
C. Controlling a Stage
D. Directing a Project

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 26
Which PRINCE2 integrated element includes the good practices which determine whether a project is genuinely being managed using PRINCE2?

A. Principles

B. Processes
C. Tailoring PRINCE2 to the project environment
D. Themes

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 27
Which should be funded by a change budget?

A. Increase in agreed scope
B. Initiation stage
C. Change Authority
D. Handover activities

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 28
Which of the following describes a use of a Configuration Item Record?

A. Define the identification scheme to be applied to the project
B. Identify the techniques and procedures required within the Work Package
C. Record the change in a product's status
D. Record the reporting requirements for the Work Package

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 29
Which characteristic distinguishes a project from regular business operations?

A. Produces benefits
B. Introduces business change
C. Manages stakeholders
D. Incurs cost

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 30
What process aims to ensure accurate progress information is provided to the Project Manager?

A. Starting up a Project
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 31
Where should an off-specification be recorded?

A. Risk Register
B. Issue Register
C. Work Package
D. Configuration Management Strategy

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 32
During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

A. End Stage Report
B. Team Plan
C. Work Package
D. Project Plan

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 33
Which is a benefit of using PRINCE2?

A. Provides a defined structure of accountability, delegation, authority and communication
B. Includes techniques for critical path analysis and earned value analysis
C. Enables a Project Manager to be accountable for the success of a project
D. Prevents any changes once the scope of a project has been agreed

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 34

Which statement is FALSE?

A. A project outcome perceived to be negative by one or more stakeholders is a dis-benefit
B. A project's output is any of the project's specialist products
C. A project benefit is only realized after the project has closed
D. A project outcome is the result of the change derived from using the project's outputs

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 35
Which is a responsibility of the managing level within the project management team?

A. Set project tolerances
B. Approve stage completion
C. Ensure that the products are produced within the constraints agreed with the Project Board
D. Appoint the project management team

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 36
Which of the following statements about stakeholders are true?
1.Someone who thinks they will be affected by a project is a stakeholder on that project
2.Stakeholders may be internal or external to the corporate organization

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 37
Which is a purpose of quality planning?

A. Define the structure of the project management team
B. Detail the acceptance criteria, in order for the Project Board to agree the level of quality expected of the project's product
C. Document approval records for those project products that have met their quality criteria
D. Produce the Project Plan with resource and schedule information

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 38
Identify the missing word in the following sentence. The purpose of the [?] theme is to identify, assess and control uncertainty.

A. Change
B. Plans
C. Quality
D. Risk

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 39
Which product identifies the management stages and timescales of a project?

A. Project Brief
B. Project Product Description
C. Project Plan
D. Initiation Stage Plan

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 40
How should the Team Manager report that tolerances are forecast to be exceeded?

A. Create an Exception Report
B. Create a Highlight Report
C. Raise an issue
D. Grant a concession

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 41
Which is a purpose of a Project Product Description?

A. Records the costs and timescales for delivery of the project s final product
B. Shows the dependencies between the project's products to aid planning
C. Provides a list of all the products to be delivered by the project
D. Defines what the project must deliver in order to gain acceptance

Correct Answer: D
Section: (none)

Explanation

Explanation/Reference:

QUESTION 42
Which is a purpose of a Product Description?

A. Provide the cost tolerance available for individual products
B. Define reporting frequency
C. Record the quality checks completed for the End Stage Report
D. Document the level of quality required of a product

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 43
Which is a purpose of the Business Case theme?

A. Identify which role is responsible for producing the Business Case
B. Identify the project's outputs
C. Establish the controls to manage changes that may impact the project benefits
D. Establish a viable investment proposition

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 44
Who is the key project decision-maker in the project management team?

A. Corporate management

B. Executive
C. Change Authority
D. Project Manager

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 45
Which is a purpose of a Project Brief?

A. Capture lessons from previous projects
B. Ensure that there is a common understanding of the starting point for the project
C. Confirm that the Project Plan is able to deliver the Business Case
D. Define the quality techniques and standards to be applied during the project

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 46
Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

A. Specify the desired result
B. Provide the resources and skills to deliver the desired result
C. Pay for the project
D. Specify the benefits of the project

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 47
Which describes risk impact?

A. Timeframe within which the risk might occur
B. The trigger that occurred giving rise to the risk
C. The effect of the risk on the delivery of project objectives
D. How likely the risk is to occur in a given project situation

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 48
Which is a purpose of the Controlling a Stage process?

A. Produce a Team Plan for the work to be assigned to a Team Manager
B. Select and implement actions that will resolve deviations from a plan within tolerance
C. Obtain approvals for products delivered in a Work Package
D. Update a Project Plan to incorporate the actuals from a Stage Plan

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 49
Which of the following statements about customer's quality expectations and acceptance criteria are true?
1 .Customer's quality expectations form a specific and precise list of Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements
2. Measurable criteria that a project product should meet in order to be acceptable to key stakeholders,

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 are true

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 50
Which statement about stages is true?

A. Management stages should be of the same duration

B. The use of technical stages is mandatory

C. The use of management stages is mandatory

D. Management stages are driven by specialist teams

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 51
Who should act as the communication channel between a project and corporate or programme management?

A. Project Board

B. Project Assurance

C. Project Manager

D. Project Support

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 52
Who represents the three project interests on a project?

A. Project Manager
B. Project Support
C. External project stakeholders
D. Project Board

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 53
Which product summarizes progress and is used to decide whether to amend the project scope or stop the project?

A. Checkpoint Report
B. End Stage Report
C. End Project Report
D. Product Status Account

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 54
Which is a purpose of a Project Product Description?

A. Form part of the Work Package for the project product
B. Provide the initial project budget to be refined in the Business Case
C. Document the project mandate and gain approval for the project from the Project Board
D. Define the quality required of the project's product