

## ASM.exam.19q

Number: ASM  
Passing Score: 800  
Time Limit: 120 min



**Website:** <https://vceplus.com>  
**VCE to PDF Converter:** <https://vceplus.com/vce-to-pdf/>  
**Facebook:** <https://www.facebook.com/VCE.For.All.VN/>  
**Twitter :** [https://twitter.com/VCE\\_Plus](https://twitter.com/VCE_Plus)

<https://www.vceplus.com/>

ASM

EXIN Agile Scrum Master

## Exam A

### QUESTION 1

A Scrum Team suggests to have a project with 3 Sprints of 2 weeks, while the customer suggests 1 Sprint of 6 weeks.

What is the **greatest** advantage of having 3 Sprints of 2 weeks?



<https://www.vceplus.com/>

- A. The customer has to invest fewer time.
- B. The team can inspect and adapt 2 times.
- C. The team delivers more Story Points.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**



### QUESTION 2

Kevin is a Product Owner for a retail organization. The Product Backlog for his immense marketing tool project has 200 Product Backlog Items.

Into what should he group the smaller Stories together?

- A. Epics
- B. Themes
- C. User Stories
- D. Views

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Reference: <http://www.agilemarketing.net/epic-vs-theme-2/>

### QUESTION 3

Company X-AppGo is very interested in getting the benefits of both the ITIL® Framework and the Agile principles. They want to establish a disciplined service based approach, while reducing lead time in releasing application enhancements and improvements to their customer base.

Based on the above scenario, which would be the **best** processes to **start** integrating Agile into the ITIL® Framework?

- A. Service Design and Service Transition
- B. Service Strategy and Service Design
- C. Service Strategy and Service Operation
- D. Service Transition and Service Operation

**Correct Answer:** D

**Section:** (none)

**Explanation**

**Explanation/Reference:**



### QUESTION 4

Which information Radiator can the team use **best** during the Sprint to track the work?

- A. Gantt chart
- B. Product Backlog
- C. Release Burn Up
- D. Task board

**Correct Answer:** D

**Section:** (none)

**Explanation**

**Explanation/Reference:**

#### QUESTION 5

A Scrum Team has agreed on the following definition of Potentially Shippable:

*Potentially Shippable increments must be tested and must meet the Conditions of Satisfaction provided by the Product Owner.*

Why is it important to include 'tested' in the definition of what is Potentially Shippable?

- A. Increments are not 'Done' without testing for bugs.
- B. Increments that have passed these tests will be sent out.
- C. Testing shows how well the increments are integrated.
- D. The increments must be tested to be cohesive.

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

#### QUESTION 6

The Product Owner informs the team that the release will be date-driven.

What kind of buffer for uncertainty is **most** important to use in this type of release?



<https://www.vceplus.com/>

- A. Budget buffer
- B. Feature buffer
- C. Padding buffer
- D. Schedule buffer

**Correct Answer:** D

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Explanation: In projects where time is of the essence, a schedule buffer can be implemented.

Reference: <https://www.productbookshelf.com/2012/09/agile-estimating-and-planning/> **QUESTION 7**

Your company wants to be highly responsive to bug reports or feature requests from your customers. For your customers it is more important to have confidence in the date by which you promise to have a fix than an occasional quick fix.

What part of Scrum allows you to have this predictability?

- A. Agile planning
- B. The Velocity of the Team
- C. Working in strict timeboxes

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**



### **QUESTION 8**

When two companies merge, there is often a lack of communication and transparency between locations.

What can **best** be done to reduce the risk of full-scale blow-ups between locations?

- A. Establish the 'connector role' within the team
- B. Establish collaborating collocated teams
- C. Establish deliberately collocated teams
- D. Establish deliberately distributed teams

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

#### QUESTION 9

As items are developed and removed from the top of the Product Backlog, the Product Backlog iceberg develops a flat spot at the top and loses its shape.

What would be a necessary measure to counter this effect?

- A. Creating a chart of the number of Product Backlog Items
- B. Grooming the Product Backlog
- C. Prioritizing the Product Backlog
- D. Using an improvement Backlog

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

#### QUESTION 10

What is one of the risks if the Scrum Master is also a programmer on the team?

- A. The Scrum Master does not have the required people skills.
- B. The Scrum Master cannot stay away from critical path activities.
- C. The Scrum Master tries to push through changes to the process.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

#### QUESTION 11

A team finds bugs in a feature.

What is the **best** action to take?

- A. Create a task "Correct bugs" and estimate it.
- B. Create a task "Correct bugs" and let the Product Owner prioritize it.
- C. Create a User Story "As a client I want a zero defect product" and estimate it.
- D. Create a User Story "As a client I want a zero defect product" and let the Product Owner prioritize it.

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

#### **QUESTION 12**

Your company has discovered that it takes more than high quality, low cost, and differentiation to excel. It also takes speed and flexibility. This calls for a different approach: you are aware that the current process is not delivering acceptable results.

What would be the next activity after becoming aware?

- A. Ability to succeed with Scrum
- B. Desire to adopt Scrum as a way to address current problems
- C. Promotion of Scrum through sharing experiences so that we remember and others can see our successes
- D. Transfer of the implications of using Scrum throughout the company

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**



#### **QUESTION 13**

How can pair programming help with adopting Agile?

- A. It helps recognizing who wrote which code
- B. It is beneficial to knowledge transfer
- C. It makes development faster and cheaper

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

**QUESTION 14**

A team's physical environment can have a big influence on how Agile a team can become. An important benefit of an open space workplace is the ease with which the layout of the area can be changed.

Why does this comply with the Agile principles?

- A. It follows the inspect and adapt cycle, as the people on the team are learning how to work best with one another during the process.
- B. Pair programming is only possible in an open environment.
- C. Self-organization is only possible in an open space environment.



<https://www.vceplus.com/>

- D. With people involved, there will always be people issues. Open work spaces allow the Scrum Master to detect people issues and resolve them.

**Correct Answer: C**

**Section: (none)**

**Explanation**

**Explanation/Reference:**

**QUESTION 15**

Company ABC always works in the following way: The business chooses a set of requirements that it believes will add business value. It communicates the requirements to the IT organization. The IT organization responds back with a plan and estimates of cost and schedule. The business agrees to that plan. The IT organization executes the plan and delivers a product to the business.

What type of framework is company ABC following?

- A. DevOps
- B. DSDM
- C. Lean



D. Waterfall

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

#### QUESTION 16

A Development Team consists of various different roles: analysts, programmers, UX experts, DBA and systems architects. They are estimating Backlog Items in Ideal Days.

What is the **best** approach to provide estimates for the Backlog Items?

- A. Each role should provide a separate estimate; the Scrum Master integrates them.
- B. Ideal days' estimation is not feasible in this case; Story Points should be used.
- C. The Development Team provides a single estimate for each Backlog Item.
- D. The Product Owner will integrate the input on the estimates from each role.

**Correct Answer:** C

**Section:** (none)

**Explanation**



**Explanation/Reference:**

#### QUESTION 17

For a cross-functional team, it is important that all skills, that are necessary to go from an idea to an implemented feature, are represented within the team.

What consequence can this have when you start Agile Scrum?

- A. Coaches must be hand-selected for new teams
- B. Rapid improvements are no longer possible
- C. The team size is slightly larger than desired

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

**QUESTION 18**

You realize that the most experienced member on your team, who is also the longest-tenured developer in the organization, is a skeptic and resisting the transition to Scrum in small, but important, ways.

What is a good way of overcoming the resistance presented by skeptics?

- A. Change the composition of the team
- B. Create dissatisfaction with the status quo
- C. Provide training and information
- D. Reiterate and reinforce the commitment

**Correct Answer:** D

**Section:** (none)

**Explanation**

**Explanation/Reference:**



**QUESTION 19**

The Scrum-of-Scrums meeting is designed to allow clusters of Scrum Teams to discuss their work, focusing especially on areas of overlap and integration.

Who should attend the Scrum-of-Scrum meetings on behalf of your Scrum Team?

- A. The Product Owner
- B. The Scrum Master
- C. The team can choose anyone
- D. The whole team

**Correct Answer:** D

**Section:** (none)

**Explanation**

**Explanation/Reference:**



<https://www.vceplus.com/>

